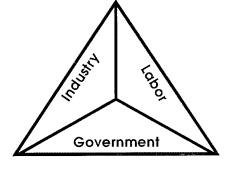


Aviation Safety Action Plan

Zero Accidents...

A Shared Responsibility



,		

Executive Summary

On January 9 and 10, 1995, more than 1,000 industry, Government, and union aviation officials met in Washington, D.C. in an unprecedented working session to address aviation safety. A wide range of safety improvements were recommended. Secretary Peña committed to develop an action plan within 30 days that would detail DOT and FAA's response to these issues.

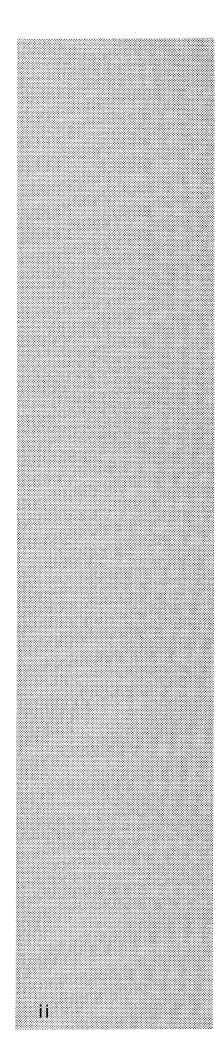
This plan clearly reflects the underlying theme of the conference: Aviation safety is a shared responsibility. In a renewed commitment to this shared responsibility:

- Airlines are taking immediate, voluntary action to establish a safety office reporting to the CEO of every airline;
- In 1996, FAA will publish new regulations that require an independent flight safety department at every airline operating aircraft with more than nine passenger seats; and
- In March 1995, FAA will publish new regulations that require one level of safety for all air carriers operating aircraft with more than nine passenger seats.

The plan identifies a number of new initiatives to increase sharing of safety data including:

- A new DOT policy to be announced in February 1995 that will
 protect data collected by airlines as part of their Flight Operations
 Quality Assurance (FOQA) programs from use in FAA enforcement actions;
- A demonstration project will be initiated in April 1995 to begin a FOQA program at several airlines; and
- FAA will make its National Aviation Safety Data Analysis Center (NASDAC) available to all users.

Key initiatives in flight crew training include accelerating implementation of the Advanced Qualification Program (AQP) to provide greater use of simulation and better training for flight crews. Specific AQP initiatives include:



- Broadening the understanding of AQP through industry seminars beginning in May 1995;
- Streamlining the administrative aspects of AQP by October 1995;
 and
- Immediately adding additional FAA staff to facilitate processing industry's AQP applications.

FAA will increase its focus on maintenance factors that contribute to safety just as we have with pilot training including:

- Propose expanding the 1995 FAA strategic plan to provide for development of Maintenance Resource Management (MRM) program based on successful CRM models; and
- Developing new, regulatory qualification standards for airline maintenance technicians during FY 1995..

Many initiatives in the area of emerging technology will be completed between 1995 and 1998. These initiatives include:

- Improving approach and navigation capabilities through the expanded use and rapid implementation of satellite navigation systems;
- Achieving an agreement with the user community on implementation of two way datalink to reduce communication errors and improve distribution of weather information

By September 1995, FAA will provide products that include:

- A definition of human factors requirements in advanced maintenance concepts;
- A national database for aviation human factors research;
- A human factors design standard;
- An updated human factors guide for industry and government that includes information on human factors environmental aspects related to maintenance;

These initiatives and the many others outlined in this Aviation Safety Action Plan represent the shared commitment of government, industry, and unions to meet the zero accident challenge.

Acknowledgments

The Secretary of Transportation and Administrator of the FAA gratefully acknowledge the hard work done by the conference chairs and co-chairs. These individuals were:

CREW TRAINING:

Chair:

Ted Mallory, ATA

Co-chairs: T. Shanahan, RAA Tom Toula, FAA

Bill Edmonds, ALPA Tom Longridge, FAA

AIR TRAFFIC CONTROL AND WEATHER:

Chair: Jack Ryan, ATA

Co-chairs: Craig Tompkins, RAA

Bob Massey, ALPA

Lane Speck, FAA

SAFETY DATA COLLECTION AND USE:

Chair: John O'Brien, ALPA

Co-chairs: David Harrington, FAA Charles Huettner, FAA

Ed Soliday, ATA Ken Marshall, RAA

Applications of New Technology

Chair: Bill Cotton, ATA

Co-chairs: Walt Coleman, RAA

Ted Demosthenes, ALPA

Tom Imrich, FAA

AIRCRAFT MAINTENANCE PROCEDURES AND INSPECTION:

Chair: Larry Brett, ATA

Co-chairs: Ken Hobby, RAA Dave Smith, ALPA

John Goglia, IAM Fred Leonelli, FAA

DEVELOPMENT OF FLIGHT OPERATING PROCEDURES:

Chair: Jeff Ariens, ATA

Co-chairs: Tim Keuscher, RAA

Greg Cardis, ALPA

Jack Howell, FAA

We would like to thank the approximately 1,000 conference attendees who answered our call and devoted themselves to discussing aviation safety issues.

Finally, we would like to express our appreciation to Messrs. Tom Accardi and Dick Birnbach and the many other DOT and FAA employees who worked behind the scenes to make this entire effort a success.



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Safety Conference Overview

On December 14, 1994, Federico Peña, Secretary of Transportation, invited senior U.S. aviation officials to meet with him and FAA Administrator David Hinson in a safety conference in Washington D.C. Invitations were sent to the chief executive officers and senior officials of all airlines operating with 10 or more passenger seats which included commuter and regional airlines, major air carriers, and air transport companies. FAA field office personnel, aviation unions, manufacturers, trade associations, and academic institutions were also asked to participate. In all, over 170 organizations were invited to the conference.

On January 9 and 10, 1995, more than 1,000 industry, Government, and union aviation officials met in Washington, D.C. in an unprecedented working session to address safety in the aviation industry. The conference opened with remarks by Secretary Peña which set the tone and the goal of the conference: meeting the challenge of zero accidents. The Secretary charged participants to conduct a "ruthlessly honest self-evaluation" of the state of airline safety.

In addition to the Secretary, conference participants were addressed during the general session by: Administrator Hinson; Deputy Administrator Linda Hall Daschle; FAA Associate Administrator for Regulation and Certification Anthony Broderick; National Transportation Safety Board Chairman James Hall; and Representative James L. Oberstar.

The focus of the conference, however, was the work conducted by 950 participants in 6 workshops on aviation safety. The workshop subjects, goals, and discussion items had been developed by a steering group composed of representatives from

Workshops

Crew Training

ATC and Weather Issues

Safety Data Collection and Use

Applications of Emerging Technologies

Aircraft Maintenance Procedures and Inspections

Development of Flight Operating Procedures

airline management, trade associations, unions, and the FAA. The six workshops covered Crew Training; Air Traffic Control and Weather Issues; Safety Data Collection and Use; Applications of Emerging Technologies; Aircraft Maintenance Procedures and Inspections; and Development of Flight Operating Procedures

The workshops, which were chaired or cochaired by representatives of the Air Transport Association (ATA), the Regional Airline Association (RAA), the Airline Pilots Association (ALPA), the FAA, and the International Association of Machinists (IAM), ranged in size from 50 to 220 individuals. Within each workshop, participants worked in small groups that also included balanced representation from Government, airline management, and unions. The

Secretary and FAA Administrator rolled up their sleeves and joined in discussions held by participants in several of the workshops.

Over a period of several hours, the small groups in each workshop identified issues that they believed could contribute to greater aviation safety and proposed approaches to resolving those issues. In all, 540 issues were identified in the 6 workshops, and a wide variety of Government and company initiatives were identified to address them.

Following the intensive working sessions, workshop group chairs and co-chairs worked late into the evening to consolidate issues

... the responsibility to improve safety is a shared one.

Federico Peña

and identify high priority initiatives. High priority items were selected for discussion during the second day of the conference.

After receiving presentations from the workshop leaders and co-chairs, Secretary Peña committed to development of an action plan and time tables detailing the DOT/FAA

responses to the issues identified in the workshop. The Secretary also challenged the airlines to hire a safety officer reporting directly to upper management and to complete an internal safety audit of their carriers' operations.

Within a few days of the adjournment of the conference, the Government and industry workshop chairs and co-chairs agreed to continue working cooperatively to develop a joint action plan that reflected the safety priorities and commitment of the entire aviation community. In the ensuing four weeks, the workshop chairmen and FAA staff met in followup sessions to identify programs and time tables to address the high priority issues raised in the conference.

This report presents the work completed during the initial 30-day period and discusses the basic principles identified as essential to the achieve the goal of zero accidents. The report represents the first step in the aviation community's response to addressing the safety issues identified in the conference. The evaluation and analysis of the remainder of the 540 issues identified during the

conference are underway. Establishment of a tracking system and network to assist industry, labor, and Government officials in working together and tracking progress on key initiatives is in the making. Most importantly, each of the major segments of the aviation community (i.e., DOT, FAA, airlines, and unions) are reprioritizing programs, shifting resources, and focusing management attention on actions required to meet the zero accident challenge.

We can achieve zero accidents. We must achieve zero accidents

David Hinson

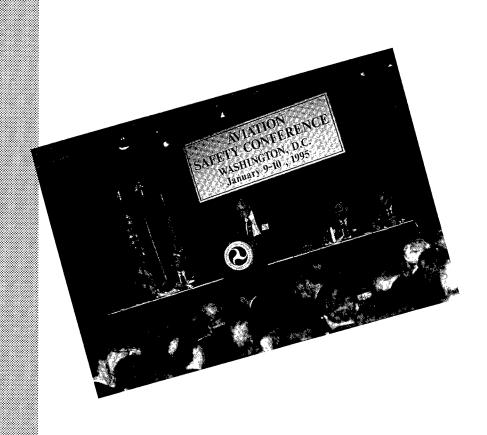
Guiding Principles

There are four basic principles essential to meeting the challenge of zero accidents that emerged from the Safety Conference held on January 9 and 10, 1995. These principles will guide development and implementation of all safety initiatives.

- Pursuit of the goal of zero accidents is a shared responsibility of all Government, industry, and labor organizations and of each individual member of the aviation community.
- The aviation community must change from a mind set that minimizes accidents to one that demands zero accidents.
- FAA and industry approaches to safety must be proactive and focus on anticipating safety threats and preventing mishaps.
- Safety data and information must be shared freely among members of the aviation community to ensure the greatest safety benefits to the flying public.

"... the future of the American aviation industry is uniquely dependent on the Public's continued faith in its commitment to safety."

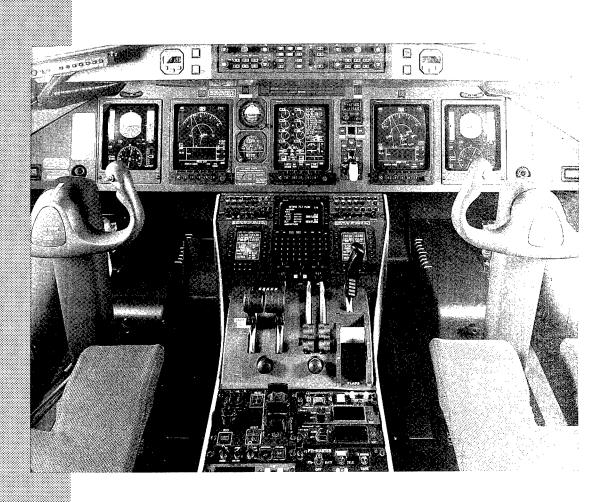
Linda Hall Daschle



Workshops

The FAA and industry developed or identified 173 initiatives which were responsive to the issues and approaches generated at the conference workshops. Of these, 91 were initiatives to be published either in the FAA 1995 Strategic Plan or the FAA 1995 Research Engineering and Development (RE&D) Plan. In response to the issues identified in the conference, 15 of the Strategic Plan initiatives were modified and/or accelerated (i.e., 9 modified, 4 accelerated, 2 modified and accelerated). The remaining 82 initiatives were either new programs, ongoing efforts, or modifications of existing programs that were not in the Strategic Plan or the RE&D Plan (i.e., 38 new initiatives, 39 ongoing, 5 modified).

The remainder of this report is organized by workshop. For each workshop, the original workshop goal is restated and major themes are presented. The initiatives are presented in response to each issue and approach briefed in the report-out session of the conference. Many of the issues and approaches that were generated in the different workshops were similar or overlapped in their content. For presentation purposes, initiatives are listed for each issue or approach to which they apply.



Crew Training GOAL

Enable rapid adoption of modern training methods and technologies.

Major Themes

- FAA and industry should accelerate the implementation of the Advanced Qualification Program and make it more readily accessible to regional airlines.
- Better criteria are needed for the use of simulation in aviation training programs at all air carriers.
- There is a pressing need for research and training programs related to human factors (crew resource management, stress, fatigue, etc.).
- More data and trend information are needed to help identify and validate crew training requirements

WORKSHOP #1: CREW	Training	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Need to Accelerate Advanced Qualification Program (AQP) Implementation	Develop the capacity to support the initial implementation of the AQP in seven major air carriers and three commuter air carriers with periodic status reports (i.e., at least one AQP program in each such airline).	FY 1995
	Continue implementation of AQP in seven major air carriers and three commuter air carriers with periodic status reports (i.e. transitioning multiple aircraft fleets to AQP in each such company).	FY 1996
	Support the implementation of AQP in 50% of all major air carriers and 20 commuter air carriers with periodic status reports.	FY 1998
Approach - Reduce Administrative Complexity of AQP	Form an FAA/industry Task Force to consider development steps/streamlining administrative aspects.	FY 1995
	Develop draft Advisory Circular (AC) 120-54 revision on AQP for approval process.	FY 1997
- Expand the Existing FAA Initiative to	Develop model AQP for Federal Acquisition Regulation (FAR) Part 135 operators.	May 1996
Develop and Distribute a "Model AQP"	Develop refined model AQP for Part 121 and 135 operators.	FY 1997
Issue - Lack of Regional Airline Familiarity With AQP	Develop the capacity to support the initial implementation of the AQP in seven major air carriers and three commuter air carriers with periodic status reports (i.e., at least one AQP program in each such airline).	FY 1995

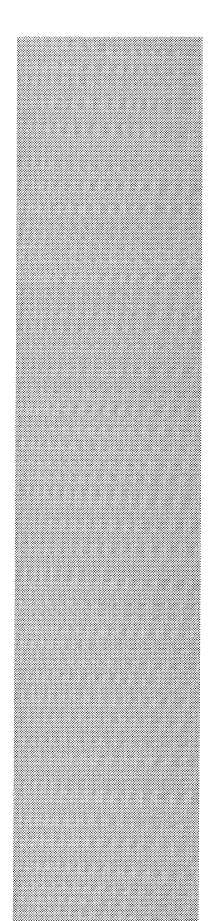
WORKSHOP #1: CREW	TRAINING	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach - Conduct AQP Training Seminars at Appropriate Industry Conferences	A joint government/industry AQP working group has developed and will conduct AQP seminars. - Initial presentation to Regional Airline Association (RAA) members will take place at 1995 RAA Crew Resource Management (CRM) Conference. - The first AQP workshop for regionals and other interested parties will be held at the AQP Working Group meeting. RAA participation on FAA/Industry Task Force on AQP streamlining.	March 1995 May 1995
	Streaming.	
Issue - Timely Processing and Approval of Air Carrier AQP Documents	Develop the capacity to support the initial implementation of the AQP in seven major air carriers and three commuter air carriers with periodic status reports (i.e., at least one AQP program in each such airline).	FY 1995
Approach - Explore Possibilities for Augmenting FAA AQP Staff	FAA will provide additional staff to improve AQP processing.	April 1995
Issue - Emphasize FAR 142 Approval		
Approach - Accelerate the Approval Process	Final Rule completion	March 25, 1995
Issue - Allow Second in Command to Proceed From Level C Training to Initial Operating Experience Without Additional Aircraft Training		

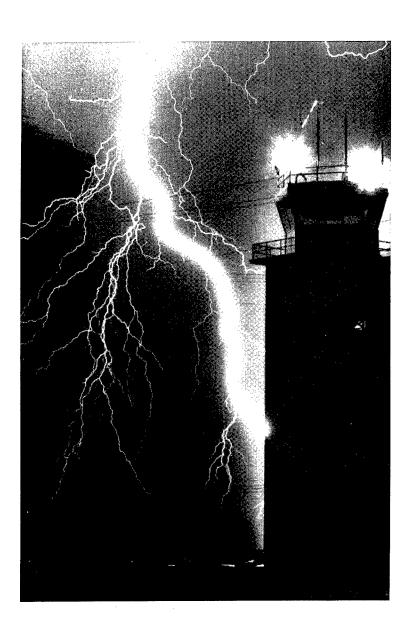
Workshop #1: CREW	Training	-
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach - Loft Training Is a Proven Asset, Amend the Regulation to Eliminate the Aircraft Requirement	Develop simulator training criteria and incorporate them in FAR Part 121 (Appendix H).	FY 1995
Issue - Allow the FAR 121.434 Required FAA Observation to Be Accomplished by a Check Airman or Airline Program Designees Approach		
- Allow Carriers to Use the Aircrew Program Manager (APM) Program to Perform This Function	Requires regulatory change. FAA will work with Air Transport Association (ATA) training committee to validate a need for a universal change.	FY 1995
- Aviation Problem and Adverse Trend	Develop a plan to make National Aviation Safety Data Analysis Center (NASDAC) data available.	FY 1995
Information Is Not Available From the FAA	Develop a plan for the use of de-identified digital in- flight operational information to monitor aircraft status and operational events.	FY 1995
Approach - Offer Easily	Initiate cooperative digital data acquisition with industry for research to develop analysis strategies.	FY 1996
Accessible Safety Information System Similar to Commercially	Implement the use of de-identified digital in-flight operational information to monitor aircraft status and operational events.	FY 1997
Available on-line Information Systems	Initiate a process to use industry-collected data to identify systemic problems related to aircraft design and manufacture.	FY 1997
	Determine applicability of digital in-flight operational information and simulator training information to pilot training and qualification.	FY 1997

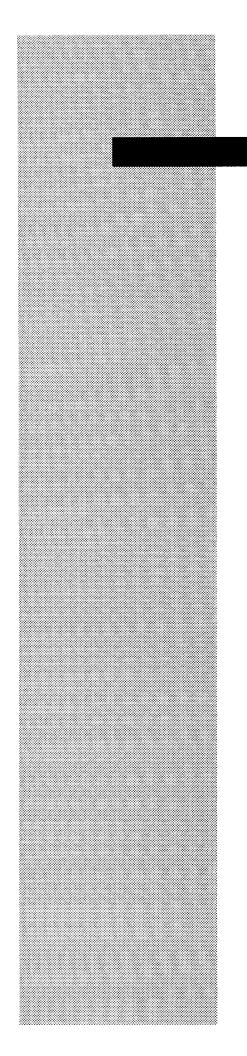
WORKSHOP #1: CREW	Training	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Strengthen CRM to include Flight Attendants and Dispatchers		
Approach - Include this Element in the Rulemaking	Air carrier training Notice of Proposed Rulemaking (NPRM) addresses this issue.	December 1994
	Revise AC 120-51A to address CRM.	February 1995
	Develop an NPRM requiring scheduled commuter air carriers operating aircraft with more than nine seats to conform to the same level of safety required of major air carriers.	March 1995
	Develop an AC for dispatcher resource management	FY 1995
Issue - Amend FAR Part 135 to Require Operators Carrying 10 or More Passengers in Scheduled Service to Comply With FAR Part 121 Training Requirements		
Approach - In addition to the Forthcoming NPRM: - Add the Reservation That Equipment Limitations Such As Lack of Cockpit Jumpseats Be Recognized - Phase Compliance If the Compliance Plan Is Submitted by a Predetermined Date	Develop an NPRM requiring scheduled commuter air carriers operating aircraft with more than nine seats to conform to the same level of safety required of major air carriers.	March 1995

WORKSHOP #1: CREW	TRAINING	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd) - Include Incentives in the Form of Tax Credits for compliance and for the Development of Simulators and Advanced Training Devices for Smaller Carriers	Administration policy determination necessary.	
Issue - Research on New Technologies Is Necessary		
Approach - Emphasize the Following Areas:	FAA will publish a revised National Plan for Aviation Human Factors.	April 1995
Human Factors Fatigue - Stress, complacency Crew Duty and	Establish the national database for aviation human factors research as a national resource and coordination mechanism.	FY 1995
Rest Scheduling Crew Resource Management	Develop a process to access, integrate, and analyze flight crew human factors data relevant to aviation safety.	FY 1995
	Revise AC 120-51A to address crew resource management	February 1995
	Validate a process to access, integrate, and analyze flight crew human factors data relevant to aviation safety.	FY 1996
Issue - Simulation Should Be Used More Widely		
Approach - Require Aircraft Manufactures to Provide Accessible Data Packages	Some manufacturers are voluntarily doing this now. NPRM to amend FAR 121 to require simulator training.	Ongoing October 1995

WORKSHOP #1: CREW	TRAINING	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd) - Use Flight Training Simulation As Primary	Develop simulator training criteria and incorporate them in FAR Part 121 (Appendix H).	FY 1995
- Expand the Use of Level C Simulators		
- Require Simulator Wind Shear Training Both 121 and 135		
- Allow More Flight Training Credit in Simulators and Training Devices		







A7C and Weather Issues

GOAL

Identify goals and strategies to ensure that air traffic control and weather information systems and procedures are coherently aligned to ensure increased safety as well as increased efficiencies and effectiveness in flight operations.

MAJOR THEMES FROM WORKSHOP

- The FAA and industry need to upgrade the focus on safety for surface operations to the same level as that for flight operations (e.g., runway incursion technology, training on surface operation procedures, airport surface technology).
- There is a need for more rapid deployment of the technologies required to upgrade safety of surface operations.
- Pilot/controller communications must be enhanced.
- There is a requirement for more accurate and timely weather data for flightcrews, dispatchers, and controllers, as well as the need for better training of airmen in the practical knowledge needed to use this data to increase safety in flight operations.
- There are a number of opportunities to collect and automatically disseminate significant amounts of environmental data via onboard sensors and datalink technology.

WORKSHOP #2: ATC &	WEATHER ISSUES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Runway Incursion Technology Improvements		
Approach - Accelerate Implementation of Technology	FAA will issue Revised Runway Incursion Plan 40 airports were in apparent non-compliance	March 1995 May 1995
Designed to Prevent Runway Incursions for example:	regarding signage on 1/1/95. Airports have been notified; FAA is aggressively enforcing standards. A simple, low-tech and low-cost solution, such as paint marking, can be deployed. A new specification to improve pavement markings by using beads in paint	May 1995
	will be issued by FAA. Establish standards for cockpit moving map displays to enhance situational awareness on the airport surface.	FY 1996
ADS-B, ASDE-3, AMASS.	Issue Request For Proposals (RFP) for Airport Surface Detection Equipment (ASDE-X) radars.	FY 1997
	33 ASDEs will be implemented by 1997, and the next 7 by 1999. Airport Movement Area Safety System (AMASS) schedule will follow ASDE.	FY 1997
	Commence installation of AMASS at ASDE-3 sites.	FY 1997
	Complete installation and commissioning of AMASS at ASDE-3 sites.	FY 1999
	Complete definition of Airport Surface Automation functional requirements considering human factors data, in cooperation with airport operators and other air traffic control (ATC) system users.	June 1995
	Implement data link for Global Positioning System (GPS)-based Automated Dependent Surveillance (ADS) capability on the airport surface.	FY 1998

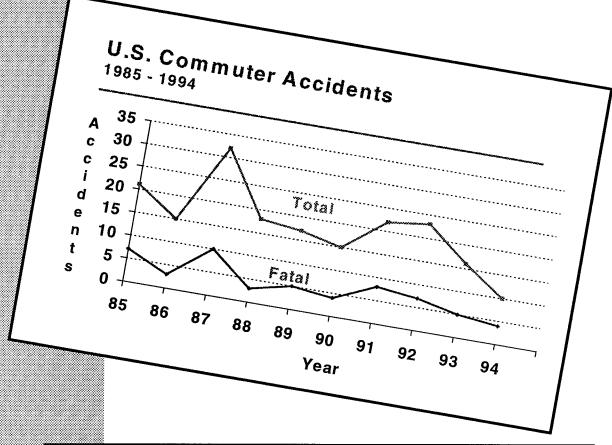
Develop operational concept and requirements for the 21st century airport. Joint research initiatives underway between Advanced Research Projects Agency (ARPA), National Aeronautics and Space Administration (NASA), Department of Defense (DOD), FAA and Industry.	Initiative Completion FY 1995 FY 1995
requirements for the 21st century airport. Joint research initiatives underway between Advanced Research Projects Agency (ARPA), National Aeronautics and Space Administration (NASA), Department of Defense (DOD), FAA and	
Advanced Research Projects Agency (ARPA), National Aeronautics and Space Administration (NASA), Department of Defense (DOD), FAA and	FY 1995
FAA will develop and refine standard taxi procedures	March 1995 July 1995
and routes in coordination with Air Traffic Procedures Advisory Committee (ATPAC).	Guly 1888
Approve surface movement guidance and control plans at all airports operating below 1,200-foot Runway Visual Range (RVR).	FY 1996
The Practical Test Standards (PTS) for pilots will be upgraded so that all pilots can demonstrate practical knowledge.	FY 1996
FAA will form a government/industry working group to develop controller and pilot standards for surface and low visibility operations.	FY 1995
	FAA will develop and refine standard taxi procedures and routes in coordination with Air Traffic Procedures Advisory Committee (ATPAC). Approve surface movement guidance and control plans at all airports operating below 1,200-foot Runway Visual Range (RVR). The Practical Test Standards (PTS) for pilots will be upgraded so that all pilots can demonstrate practical knowledge. FAA will form a government/industry working group to develop controller and pilot standards for surface and

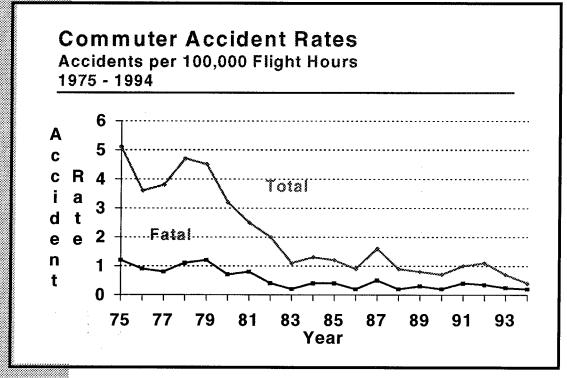
WORKSHOP #2: ATC &	WEATHER ISSUES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach - Agency Should Further Encourage and Conduct Research and Development of Moving Map Technology for Complex Airport Environments	Establish standards for cockpit moving map displays to enhance situational awareness on the airport surface. [Note: Manufacturers are tying moving map capabilities to their on-board library systems for advanced cockpit aircraft.]	FY 1996 Ongoing
Issue - Use of Non- Standard Phraseology by Pilots and Controllers Approach - Develop a Publication of Standard ATC Communication Phraseology for Pilots and Controllers - Publication Must Provide Definitions of ATC communications Words/Phraseology to Facilitate and Ensure Common Understanding and/or Basis to Know Other Party's Intentions/ Expectations	FAA will lead a project to develop a "user friendly" pamphlet to explain commonly used phrases and clearances. It will explain what actions are expected on part of pilots and controllers and consider issues associated with foreign flag carrier pilots. Provide recommendations on pilot/controller communication procedures.	April 1995 FY 1995
Issue - Blockage of ATC Communications Due to Stuck Microphones and Simultaneous Communication		

WORKSHOP #2: ATC &	WEATHER ISSUES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach - Research and Review Available Technology to Eliminate Blockage - Mandate Implementation of Successful Technology	Minimal Operational Performance Specifications (MOPS) have been developed. New products are being tested by FAA. FAA will develop appropriate ground/air implementation plan.	July 1995 FY 1996
Issue - Use and Proficiency in Spoken English - Foreign Flag Carrier Pilots and Foreign Controllers Approach - FAA Should Propose to ICAO: - A Spoken English Test for All Commerical Pilots - Controllers Be Required to Pass Spoken English Test and Use Only English on ATC Radios to All	FAA will develop standards for proposal to International Civil Aviation Organization (ICAO). (No ICAO standard currently exists which identifies English as the official international language to be used in ATC.)	April 1995
Aircraft - Standardized ICAO Phrase- ology by Pilots and Controllers - Pilots Must Be Made Aware of Any Country Differences from ICAO Standardized Phraseology	ldentify differences between ICAO phraseology and US phraseology.	April 1995
Issue - Respond to recommendations on weather	-16	

WORKSHOP #2: ATC &	WEATHER ISSUES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue (Cont'd) - National Aviation Weather Users' Forum Recommendations - 1994 - National Research Council Report - March 1994 Published As "Weather for Those Who Fly" Previous Reports - 1991, 1992, 1993		
Approach - FAA, National Weather Service (NWS), Industry Should Commit to Implementation and Completion of Action Plans Based on Above	FAA Action Plan has been completed. Coordination of action plan with industry will be initiated.	March 1995
Issue - Collection and Dissemination of Real-Time Weather Information	Complete integration of Terminal Doppler Weather Radar and Low Level Wind Shear Alert Systems (LLWAS enhanced) at airports with both systems installed.	FY 1995
	Conduct flight trials of data-link-based traffic and weather information services for general aviation	FY 1995
	Deploy Data Link Processor, Phase 2 (DLP-2), which will disseminate alphanumeric weather products and en route ATC clearances including warnings, directly to the cockpit through high resolution Doppler radar.	FY 1998
	Provide high resolution Doppler radar products directly to the controllers' displays.	FY 1998

WORKSHOP #2: ATC &	WEATHER ISSUES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach - FAA Should Appoint a Single Senior Level Manager/Office to Expedite Implementation and Coordination of Weather Systems and Services	FAA will investigate feasibility of this recommendation. [Note: Industry also recommends that in the long run, NWS aviation functions be transferred to FAA.]	FY 1995
Issue - Need Additional Airmen Education in Weather (ATC/Dispatch/ Pilot)		
Approach - FAA Should - Establish an Elevated Standard for Airman Knowledge of Weather/ Atmosphere	FAA will review written testing on weather, focusing on practical rather than theoretical weather knowledge.	May 1995
- Train Airmen on the Uses of New Weather Technologies	Upgrade PTS for pilots to encourage new training.	FY 1996
- Train Airmen on New Report Format(s)	FAA will coordinate with NWS to establish new Meteorological Terminal Aviation Routine Weather Report (METAR)/ Meteorological Terminal Aviation Weather Forecast (METAF) codes.	February 1995
- Implement ATC- Pilot Interface As a "Team Concept" for	Conduct flight trials of data-link-based traffic and weather information services for general aviation	FY 1995
Weather Dissemination	Deploy DLP-2, which will disseminate alphanumeric weather products and en route ATC clearances including warnings, directly to the cockpit through high resolution Doppler radar.	FY 1998





Safety Data Collection & Use GOAL

Identify needed changes which will ensure all aviation safety data are available for immediate use in accident prevention.

MAJOR THEMES FROM WORKSHOP

- Both the Government and industry need to improve their safety analysis capabilities.
- The availability of safety-related data must be increased for both FAA and industry through:
 - Policy and legislation protecting use of data essential to safety analysis;
 - The Flight Operations Quality Assurance Program (a program for obtaining and analyzing data recorded in flight for the purposes of improving flightcrew performance; air traffic control procedures; airport maintenance and design; and aircraft operations, maintenance, and design); and
 - Enhancement of and improved access to existing safety data bases.
- Actions should be taken to encourage development and use of airline partnership joint safety programs that include the sharing of information from airline crews and maintenance personnel. These programs foster cultural change that increases the sharing of information which can impact the safety of operations.

"...with proper implementation of some innovative safety data collection and analysis techniques, we can improve our safety record."

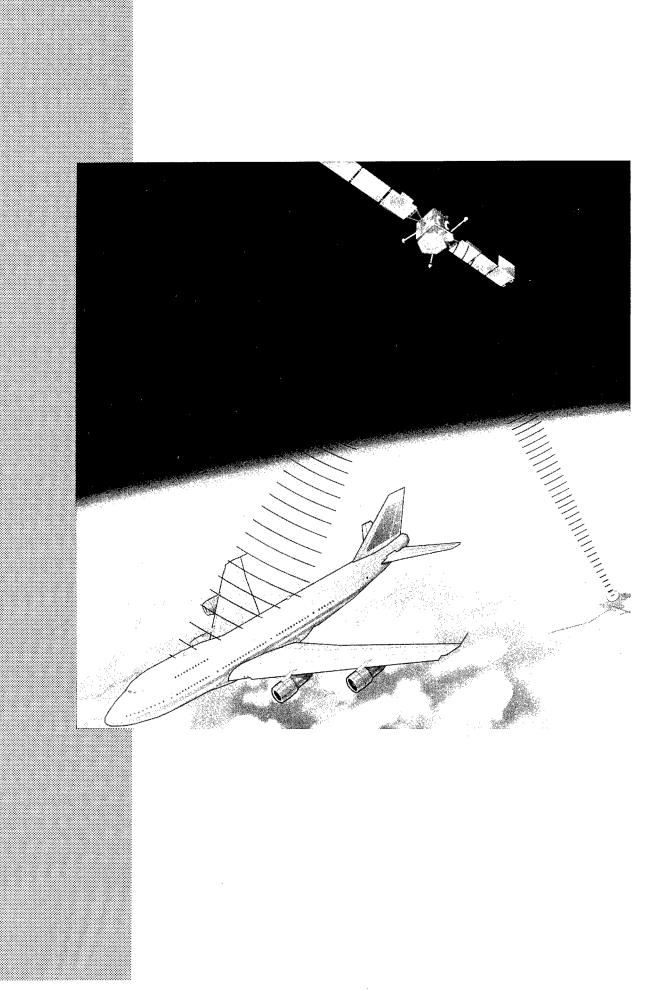
John O'Brien, ALPA

WORKSHOP #3: SAFETY DATA COLLECTION AND USE		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Airline Safety Partnership Programs Would Encourage Airline Personnel to Provide Timely Safety Information		
Approach - Establish Working Relationships Between Airline Employees, Management, and the FAA	Airline Safety Programs are underway at several major U.S. carriers. FAA will issue guidance for memorandum of understanding that will lead to additional partnerships.	March 1995
- FAA Should Provide Standardized Policy and Procedures for the Use of Airline Safety Partnership Programs	FAA will finalize Partnership for Safety Programs.	July 1995
Issue - Facilitate Implementation of Flight Operations Quality Assurance (FOQA)	Air Transport Association (ATA)/Air Line Pilots Association (ALPA) letter sent to Administrator and a policy change is in development.	February 1995
Programs	A contract will be awarded to initiate a demonstration project with three industry participants.	April 1995
Approach - Best Method to Collect Recorded Flight Data Before an Accident	Develop a plan for the use of de-identified digital in- flight operational information to monitor aircraft status and operational events.	FY 1995
Occurs	Develop FOQA Advisory Circular (AC) guidance (ATA Task Force); will begin with initial products provided under Flight Safety Foundation contract for prototype FOQA program.	FY 1995
	Initiate cooperative digital data acquisition with industry for research to develop analysis strategies.	FY 1996

WORKSHOP #3: SAFETY	DATA COLLECTION AND USE	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd) - FAA/DOT Issue Immediate Policy Statement Followed by Rulemaking Exempting FOQA Program Data From Use in Enforcement Action	An FAA policy change is in development.	February 1995
- Encourage Carriers to Develop Test FOQA Program for Basis of AC	Develop FOQA AC guidance (ATA Task Force); will begin with initial products provided under Flight Safety Foundation contract for prototype FOQA program.	FY 1995
- Industry/Government/ Labor Task Force to	A Task Force is in place to deal with use of FOQA data.	Ongoing
Develop Means to Share Deidentified Data Within the Safety Community	Implement the use of de-identified digital in-flight operational information to monitor aircraft status and operational events.	FY 1997
	Initiate a process to use industry-collected data to identify systemic problems related to aircraft design and manufacture.	FY 1997
	Determine applicability of digital in-flight operational information and simulator training information to pilot training and qualification.	FY 1997
	Begin using industry-collected data to identify systemic problems in aircraft fleets, aviation personnel and maintenance.	FY 1997
Issue - Prevent Accidents - Through Safety Data - Analysis - Improve the Quality and - Availability of Safety - Data	Establish FAA/industry working group to prepare action plan for addressing quality and availability of safety data issues identified in the conference.	September 1995
Approach - Centralize and Publicize Availability of Safety Data	Open the National Aviation Safety Data Analysis Center (NASDAC) facility in the FAA Headquarters Building.	FY 1995

Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd) - Improve Quality of FAA Databases	Initiate a process to use industry-collected data to identify systemic problems related to aircraft design and manufacture.	FY 1997
 Acquire Safety Critical Time Sensitive Information 	Implement the use of de-identified digital in-flight operational information to monitor aircraft status and operational events.	FY 1997
 Trained Analysts to Utilize Data (Industry and FAA) 	Initiate a process to use industry-collected data to identify systemic problems related to aircraft design and manufacture.	FY 1997
	Determine applicability of digital in-flight operational information and simulator training information to pilot training and qualification.	FY 1997
	Begin using industry-collected data to identify systemic problems in aircraft fleets, aviation personnel and maintenance.	FY 1997
- Disseminate Data Electronically	Develop a plan to make NASDAC data available.	FY 1995
Issue - Aviation Safety Reporting System (ASRS) Needs Updating and Expanding - Seen As an Immunity Tool - Data Not Used Fully Approach - Promote As an Accident Prevention Tool - Encourage Reporting - Expand to Include Maintenance Issues - Encourage Wider Analysis and Utilization	Begin implementing recommendations of 1994 National Association of Public Administration (NAPA) study on ASRS improvement.	FY 1995

WORKSHOP #3: SAFETY	DATA COLLECTION AND USE	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Protections - Various concerns inhibit reporting of data - Punitive measures - Enforcement - Freedom of Information Act (FOIA) - Removal of concerns would facilitate retrieval of better data		
Approach - Introduce Regulation and/or Legislation to Protect Those Providing Safety Data	An FAA policy change is in development Administration policy determination necessary.	February 1995



Applications of Emerging Technologies

GOAL

Identify applications and implementation strategies for these technologies.

MAJOR THEMES FROM WORKSHOP

- FAA and industry should focus on the application of emerging technologies for:
 - Improved safety of airport surface operations;
 - Enhanced flight data recorder information for accident and incident investigation;
 - More effective and environmentally friendly de-icing systems;
 - Improved approach and navigation capabilities in all weather operations;
 - Better incorporation of human factors considerations in all phases of the aviation industry from aircraft design and production through procedures development and training; and
 - Obtaining more precise and timely maintenance data to improve inspection and facilitate early flaw detection/failure prediction.
- The Government should establish financial incentives that encourage industry to develop and implement safety-related technologies.

"We need to develop an even greater sense of urgency in deploying new technologies that improve safety."

Federico Peña

WORKSHOP #4: APPLIC	ATIONS OF NEW TECHNOLOGIES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue		
- Human Factors/Situational Awareness Systems	Update implementation strategies for the National Plan for Civil Aviation Human Factors.	FY 1995
Awareness dystems	Define human factors requirements in advanced maintenance concepts.	FY 1995
	FAA will initiate an effort to develop a Maintenance Resource Management System for maintenance personnel, developed using the Crew Resource Management (CRM) model.	FY 1995
	Establish the national database for aviation human factors research as a national resource and coordination mechanism.	FY 1995
	Strengthen ties with DOD and DOT internal elements for increased leverage of human factors technology transfer and enhanced coordination.	FY 1995
Approach - Assure Human Centered Design	Publish human factors design standard.	FY 1995
	Complete full-scale prototypes of Center-TRACON Automation System (CTAS)/Traffic Management Advisory (TMA) and begin operational implementation, accounting for the human impact.	FY 1995
	Complete definition of Airport Surface Automation functional requirements considering human factors data, in cooperation with airport operators and other air traffic control (ATC) system users.	June 1995
	Conduct full-scale operational demonstration of Airport Surface Traffic Automation (ASTA) surveillance and automation functionality on airport surface operations at selected airports, analyzing human factor elements therein.	FY 1996
	Provide initial gate-to-gate ATC automation services based on Advanced Automation System (AAS), ASTA, and Differential Global Positioning System (DGPS), and human factors considerations fully integrated into Airspace Automation Operations.	FY 1998

WORKSHOP #4: APPLICATIONS OF NEW TECHNOLOGIES		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd)	Commission non consolidated Terminal Radar Approach Control (TRACON) automation functions, fully considering human factor elements.	FY 1998
	Develop advanced Computer-Human Interface (CHI) prototypes for enroute radar-side (R-side) and dataside (D-side).	FY 1998
- Improve Takeoff & Landing Performance Monitoring	FAA monitoring NASA research and development program for possible operational impacts (Automatic Take-Off Performance System - ATOPS)	Ongoing
- Improve Airport Surface Operations	A simple, low-tech and low-cost solution, such as paint marking, can be deployed. A new specification to improve pavement markings by using beads in paint will be issued by FAA.	May 1995
	Define surface systems architecture.	FY 1995
	Develop operational concept and requirements for the 21st century airport.	FY 1995
	Issue design standards for automatic control of airfield lighting.	FY 1995
	Complete definition of Airport Surface Automation functional requirements considering human factors data, in cooperation with airport operators and other ATC system users.	June 1995
	Implement data link for Global Positioning System (GPS) -based Automated Dependent Surveillance (ADS) capability on the airport surface.	FY 1998
-Reduce Wake Vortex Vulnerability	Revise recommended standards for Wake Vortex separation.	July 1995
- Reduce Controlled Flight Into Terrain (CFIT) Exposure	Air Carriers install equipment in accordance with the FAA regulations for Ground Proximity Warning Systems (GPWS).	Ongoing
	Joint ATA/FAA task force and Boeing/Flight Safety Foundation initiatives are underway.	Ongoing

Workshop #4: Applications of New Technologies		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - National Airspace System (NAS)/Air Traffic Systems/ Airports		
Approach - Enhance ATC	Clearly define role and direction of Air Traffic Control System Control Center (ATCSCC) in strategic and tactical management of operations in global air traffic management system.	FY 1995
	Expand the data link delivery of pre-departure clearances to 27 additional airports.	FY 1995
	Establish two-way satellite-based data link communications capability in oceanic airspace.	FY 1996
	Provide Automatic Terminal Information Service (ATIS) via data link at 60 airports.	FY 1996
	Begin operational use of Oceanic ATC procedures based upon GPS and two-way data link operations to achieve real benefits for equipped users in oceanic airspace.	FY 1996
-Prevent Runway	Define surface systems architecture.	FY 1995
Incursions	FAA will issue Revised Runway Incursion Plan	March 1995
	Complete definition of Airport Surface Automation functional requirements considering human factors data, in cooperation with airport operators and other ATC system users.	June 1995
	Implement data link for GPS-based ADS capability on the airport surface.	FY 1998
	Issue Request For Proposals (RFP) for Airport Surface Detection Equipment (ASDE-X) radars.	FY 1997
	Implement GPS-based ADS on the airport surface.	FY 1998

WORKSHOP #4: APPLICATIONS OF NEW TECHNOLOGIES		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd) - Expand Traffic Alert and Collision Avoidance System (TCAS) Utilization	Initiate a demonstration of participatory separation utilizing TCAS/ Airborne Collision Avoidance System (ACAS) for in trail descent and wake vortex separation. [Participatory separation occurs when the pilots of two aircraft request the procedure to maintain separation of their aircraft using only their own onboard systems.]	FY 1996
-Implement Non-Verbal Communications	Achieve agreement with user community on implementation of two-way data link.	FY 1995
	Implement Oceanic Data Link (ODL) in Oakland and Anchorage (FY 1997) Air Route Traffic Control Centers (ARTCC).	FY 1996
	Complete definition of Data Link System to support DGPS and other Communication, Navigation, and Surveillance (CNS)/Air Traffic Management (ATM) operations. Achieve early approval of 1030 MHz for DGPS transmission (per draft Radio Technical Corporation of America (RTCA) report and industry endorsement).	FY 1996
	Deploy Data Link Processor, Phase 2 (DLP-2), which will disseminate alphanumeric weather products and enroute ATC clearances including warnings, directly to the cockpit.	FY 1998
	Establish two-way data link communications capability throughout domestic enroute and terminal airspace.	FY 1998
Issue - Navigation		
Approach - Improve Non- Precision Navigation OperationsLong Range Navigation (LORAN) - By Geographic/ Customer Need	130 LORAN-C approaches have been developed	

WORKSHOP #4: APPLIC	CATIONS OF NEW TECHNOLOGIES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd)Use Flight Management System (FMS) Longitudinal Navigation (LNAV)/ Vertical Navigation (VNAV)	FAA will issue enhanced guidance for field approvals. (Note: ATA Task Force is working on expansion of FMS arrival and departure procedures.)	FY 1995
- Implement GPS Capabilities ASAP	NOTE: 90 percent of existing instrument runways will have GPS approach capability using "overlay" program.	March 1995
	Initiate Minimum Operational Performance Standards (MOPS) for GPS as a sole means of navigation in domestic airspace and begin use of GPS in this role in both domestic and oceanic areas.	FY 1995
	Initiate contract for development of wide area differential GPS.	FY 1995
	Complete feasibility demonstration testing for Category (CAT) II/III precision approaches and landings.	FY 1995
	Approve GPS use as a primary means for oceanic navigation.	FY 1995
	Develop new GPS instrument approach procedures at a rate of 500 per year.	FY 1996
	Develop and implement terminal instrument procedures criteria, procedures development standards, and flight inspection policy and standards for DGPS CAT II/III.	FY 1996
	Complete definition of Data Link System to support DGPS and other CNS/ATM operations. Achieve early approval of 1030 MHz for DGPS transmission (per draft RTCA report and industry endorsement).	FY 1996
	Begin operational use of Oceanic ATC procedures based upon GPS and two-way link operations to achieve real benefits for equipped users in oceanic airspace.	FY 1996

WORKSHOP #4: APPLIC	ATIONS OF NEW TECHNOLOGIES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd)	Implement Wide Area Augmentation System for GPS to publicize CAT I operations.	FY 1997
	Determine feasibility of GPS for CAT II and CAT III operations.	FY 1996
	FAA will formulate a policy on Instrument Landing System (ILS)/Microwave Landing System (MLS)/GPS in support of worldwide transition planning and will present to International Civil Aviation Organization (ICAO) for Communications and Operations meeting.	March 1995
	Develop and implement terminal instrument procedures criteria, procedures development standards, and flight inspection policy and standards for DGPS CAT II/III.	FY 1996
	Develop new GPS instrument approach procedures at a rate of 500 per year.	FY 1996
	Conduct demonstration/ validation risk reduction activities using industry provided subsystem for future terminal aircraft and weather surveillance system.	FY 1997
	Implement GPS-based ADS on the airport surface.	FY 1998
	Work in progress to approve CAT I.	FY 1997
- Support 'Autonomous Aircraft' Development	Complete definition of Data Link System to support DGPS and other CNS/ATM operations. Achieve early approval of 1030 MHz for DGPS transmission (per draft RTCA report and industry endorsement).	FY 1996
	Begin operational use of Oceanic ATC procedures based upon GPS and two-way link operations to achieve real benefits for equipped users in oceanic airspace.	FY 1996
	Develop and implement terminal instrument procedures criteria, procedures development standards, and flight inspection policy and standards for DGPS CAT II/III.	FY 1996
	Implement Wide Area Augmentation System for GPS to publicize CAT I operations.	FY 1997
	Establish reduced oceanic separation standards based on GPS and ADS.	FY 1997

Workshop #4: Applications of New Technologies		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd)	Implement GPS-based ADS on the airport surface.	FY 1998
	Implement GPS-based ADS surveillance capabilities into en route and terminal automation systems.	FY 1998
	Approve GPS-based CAT I operations as a primary means in the United States.	FY 1998
Issue - Structural Icing	Complete east coast field testing for observation and forecasting of ice.	FY 1996
	Support airport technology research and development to develop environmentally acceptable alternatives for de-icing and anti-icing agents.	FY 1997
Approach - Build Central De-Icing Facilities - Multiple Aircraft, Runway End	FAA has enabled eligibility for funding under the Airport Improvement Program (AIP). Criteria are in existing Advisory Circular (AC) 150-5300-14.	
- Develop New De- lcing Fluids	New de-icing fluid holdover table under development; runway de-icing fluids being tested.	FY 1996
 Greater Holdover, Lower Cost, Earth Friendly 	Testing of innovative ice prevention and removal for airport surfaces.	FY 1997
	Publish an AC for runway surface ice prevention based upon testing results.	FY 1998
Install Ice Detection and Warning Systems	Evaluate an optical-based aircraft surface ice detection system.	FY 1995
	Evaluate infra-red aircraft surface ice detection system.	FY 1998
- Install Ice Rejection Coatings	Conduct research on ice shedding materials and coatings.	FY 1996
- Evaluate Anti-Ice/De- Icing Systems	Project under current development to evaluate certification rules for flight in icing conditions. FAA will publish project plan and milestones.	FY 1995

WORKSHOP #4: APPLICATIONS OF NEW TECHNOLOGIES		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Increase the Usefulness of Flight	Policy change in development in response to ATA request.	February 1995
Data Recorders	Develop a plan for the use of de-identified digital in- flight operational information to monitor aircraft status and operational events.	FY 1995
Approach - Add TCAS Advisories as Digital Flight Data	Initiate cooperative digital data acquisition with industry for research to develop analysis strategies.	FY 1996
Recorder (DFDR) Parameter, Possibly Others	Implement the use of de-identified digital in-flight operational information to monitor aircraft status and operational events.	FY 1997
 Develop Data Analysis Programs to Process DFDR Readout for Flight 	Initiate a process to use industry-collected data to identify systemic problems related to aircraft design and manufacture.	FY 1997
Operations Quality Assurance (FOQA) - Data Link Aircraft	Determine applicability of digital in-flight operational information and simulator training information to pilot training and qualification.	FY 1997
Performance Parameters to Operator	Begin using industry-collected data to identify systemic problems in aircraft fleets, aviation personnel and maintenance.	FY 1997
- Create Systems to Ensure Protection of	An FAA policy change is in development.	February 1995
DFDR Data for FOQA	Administration policy determination necessary.	
	Develop FOQA AC guidance (ATA Task Force); will begin with initial products provided under Flight Safety Foundation contract for prototype FOQA program.	FY 1995
	A Task Force is in place to deal with use of FOQA data.	Ongoing

WORKSHOP #4: APPLICATIONS OF NEW TECHNOLOGIES		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd)	Implement the use of de-identified digital in-flight operational information to monitor aircraft status and operational events.	FY 1997
	Initiate a process to use industry-collected data to identify systemic problems related to aircraft design and manufacture.	FY 1997
	Determine applicability of digital in-flight operational information and simulator training information to pilot training and qualification.	FY 1997
	Begin using industry-collected data to identify systemic problems in aircraft fleets, aviation personnel and maintenance.	FY 1997
Issue - Obtain More Precise and Timely Maintenance Data		
Approach - Strain Gauge Stress Points for Detection of Pending Failures	Demonstrate a prototype structural failure monitoring and advisory system.	FY 1999
 Data Link Certain Parameters for Failure Prediction 		
 Expand Use of Ultra- Violet Techniques for Crack and Corrosion Detection 	Corrosion detection device will be developed and evaluated.	FY 1998
 Develop Automated Techniques for Crack/Fatigue Detection 	Demonstrate a prototype structural failure monitoring and advisory system.	FY 1999
 Make Wider Use of Electronic Maintenance Reporting and Recording 	Develop a plan for the use of de-identified digital in- flight operational information to monitor aircraft status and operational events.	FY 1995

WORKSHOP #4: APPLIC	ATIONS OF NEW TECHNOLOGIES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd)	Begin using industry-collected data to identify systemic problems in aircraft fleets, aviation personnel and maintenance.	FY 1997
	Two Aviation Rules Advisory Committee (ARAC) recommendations are being developed: - Service Difficulty Report (SDR) System Rule Change - Maintenance Recordkeeping Notice of Proposed Rule Making (NPRM)	FY 1995 FY 1995
Issue - Improve the FAA Process		
Approach - Examine FAA Organizational Effectiveness	Implement FAA reorganization into Lines of Business.	FY 1995
- Improve FAA Standard Setting,	Streamlining and reengineering efforts are underway in all FAA organizations.	Ongoing
Development and Implementation Process	Establish a process that will enable members of the public to submit petitions for rulemaking through properly formatted documents, including all required analyses, to expedite action on ideas submitted by the general public.	FY 1995
	Identify requirements and begin implementation of an integrated rulemaking information system that will consider such things as public access, regulatory archives, and automated text transfer for publication process.	FY 1995
	Implement the newly developed system for monitoring the cumulative costs and benefits to aviation of newly enacted rules.	FY 1995
Issue - Funding/Incentives	Administration policy determination necessary.	
Approach - Minimize Cost of New Technologies		

Workshop #4: Applications of New Technologies		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd) - Provide Appropriate Financial Incentives for Introduction of New Technology - Reduce Obstacles to Adoption of New Safety Technologies - Assess Appropriate Governmental Funding Role in Adopting New Safety Technology		

Aircraft Maintenance Procedures & Inspections

GOAL

Identify more effective procedures and processes that can be implemented to eliminate maintenance related discrepancies.

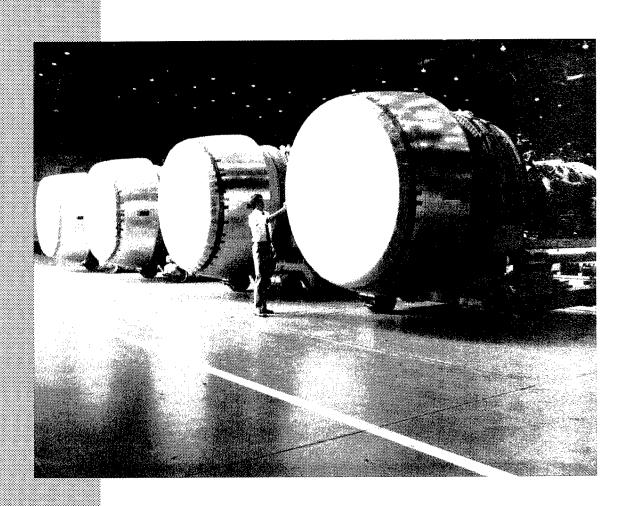
MAJOR THEMES FROM WORKSHOP

- The qualification standards and training for aircraft maintenance personnel should receive the same focus and attention from industry and Government as the standards and training for aircraft crewmembers.
- Maintenance process reengineering is required to improve error detection and prevention through the incorporation of crew resource management and human factors principles and the removal of impediments to sharing and disclosing maintenance data.

"It is training, training, training, training, training that will have the most important and immediate impact."

David Hinson

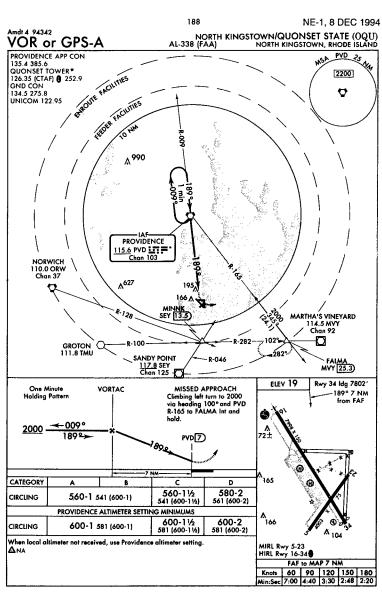
Industry and Government need to place emphasis and resources beyond the current minimum regulatory requirements on airline internal audit programs and the oversight of parts suppliers and yendors.



WORKSHOP #5: MAINTE	NANCE	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Maintenance and Recurrent Maintenance Training (Federal Aviation Regulations (FAR) 121.375)		
Approach - FAA Should Consider Assignment of an Aviation Rules Advisory Committee (ARAC) task to:Revise FAR to Set Standards- Minimums (FAR Parts 121 and 135,	Recurrent training is being addressed by an ARAC working group. FAA will propose an ARAC task to change the requirements for maintenance and preventive maintenance training programs (FAR 121.375).	Ongoing FY 1995
FAR Part 121, Subparts N & O) Required Inspection Item (RII) Requirements Detailed for Training Initial and Recurrent Training		
for Aircraft Type Contract Maintenance and Servicing		
Issue - Maintenance Human Factors		

WORKSHOP #5: MAINTE	NANCE	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach - FAA Flight Standards	Define human factors requirements in advanced maintenance concepts.	FY 1995
Should Devote Additional Research Effort Toward Human Factors for	Establish the national data base for aviation human factors research as a national resource and coordination mechanism.	FY 1995
Maintenance, Focused on Error Detection and Prevention	FAA will initiate job task analysis of the Maintenance Occupation to include findings of Northwestern University's job task analysis.	FY 1995
- Environmental Aspects (Light, Noise, Temperature)	Updating Human Factors Guide for industry and government that includes information about environmental aspects related to maintenance.	FY 1995
- Maintenance Error Reporting ProgramTo a Central DatabaseTo Upper Management	FAA will develop a prototype maintenance error analysis tool. Note: similar programs being develped by industry.	FY 1996
- Maintenance Resource Management Should Be Integrated With Crew Resource Management (CRM)	FAA will initiate an effort to develop a Maintenance Resource Management System for maintenance personnel, developed using the CRM model.	FY 1995
Issue - Approved Parts Control Suppliers/ Vendors Universal Documentation		
Approach - FAA Should Work With Industry to Establish a Uniform	The international aviation community will implement a common system for new part documentation (8130-3 tag).	FY 1995
Documentation System for Approved Parts, Centered on the FAA Form 8130-3	FAA will update Inspector guidance.	FY 1995

WORKSHOP #5: MAINTE	NANCE	-		
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion		
Issue - Internal Audits Need More Emphasis				
Approach - Surpass the Continuous Analysis and Surveillance Program (FAR 121.373)	FAA will initiate correspondence to all operators encouraging full implementation of Advisory Circular (AC) 120-59 (Internal Evaluation Programs).	FY 1995		
 Tie Together Quality Systems and Internal Procedures 	FAA will issue a Notice of Proposed Rulemaking (NPRM) revision to FAR 145 which requires internal quality control or audit programs in repair stations.	FY 1995		
 Oversight of Regional and Commuter Code- Share Partners 	FAA will develop new AC to provide guidance for industry on appropriate emphasis and follow-through (should be focused on relationship between Part 121 and commuters/regionals).	FY 1996		
- Direct Line to Senior Management	FAA correspondence to all operators encouraging full implementation of AC 120-59 (Internal Evaluation Programs) will include emphasis on appropriate reporting levels.	FY 1995		
Issue - Maintenance Delays in DOT On-Time Reporting System				
Approach - DOT Should Remove Maintenance From Reporting SystemIntimidates Maintenance PersonnelEncourages Potentially Unsafe PracticesRisk of Abuse Outweighs Benefit of Information Information Already Required for Submission to	Administration policy determination necessary.			



Not for use in navigation

Development of Flight Operating Procedures

GOAL

Identify strategies to direct the systematic development of safe and efficient flight operational procedures that will not only recognize limitations of present support systems but also define requirements for future support system improvements.

MAJOR THEMES FROM WORKSHOP

- All efforts should be made to accelerate the implementation of the Global Positioning System as the primary navigation system for en route, terminal, and surface operations.
- There is a need for industrywide standardization of the approaches used to develop and present safety critical information (symbology, logic, processes, etc.).
- Air carriers should establish independent airline flight safety departments reporting to their CEO to ensure primacy of safety considerations in the development of operational and maintenance procedures and to ensure the effective and efficient management, collection, and sharing of safety data.
- FAA should take advantage of the benefits that result from a systems approach to development of air traffic control procedures that incorporates active user involvement and accelerates the implementation of existing technology (e.g., Traffic Alert and Collision Avoidance System, datalink, etc.)
- Government and industry should ensure that all members of the aviation community receive appropriate training for utilization of new technology.

"Consider the creation in every carrier of an independent safety office."

Federico Peña

WORKSHOP #6: DEVEL	OPMENT OF FLIGHT OPERATING PROCEDURES			
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion		
Issue - Accelerate the Rate at Which Global Positioning System (GPS) Procedures Are Designed, Approved, and Implemented	Conduct demonstration testing for Category (CAT) II/III precision approaches and landings. FAA will formulate a policy on Instrument Landing System (ILS)/Microwave Landing System (MLS)/GPS in support of worldwide transition planning and will present to International Civil Aviation Organization (ICAO) for Communications and Operations meeting.	February 1995 March 1995		
	Determine feasibility of GPS for CAT II and CAT III operations.	FY 1996		
	Develop and implement terminal instrument procedures criteria, procedures development standards, and flight inspection policy and standards for Differential Global Positioning System (DGPS) CAT II/III.	FY 1996		
	Develop new GPS instrument approach procedures at a rate of 500 per year.	FY 1996		
Approach - Elimination of Non- Precision Approaches	Approve GPS-based CAT I operations as a primary means in the United States.	FY 1998		
- Expediently Disseminate Information About GPS Approval Processes	Issue expanded guidance for the installation of GPS receivers.	FY 1995		
Create Synergy Between Flight Procedures and Air Traffic Control (ATC) to Maximize Benefits of Flight Management System (FMS), GPS, Traffic Alert and Collision Avoidance System (TCAS), etc.	Air Traffic, in consultation with primary users, accomplished development of FMS approaches in 1994. Additional sites are planned for 1995.	FY 1995		

WORKSHOP #6: DEVELO	OPMENT OF FLIGHT OPERATING PROCEDURES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach (Cont'd)	FAA will conclude agreement with the users on the major policy decisions that must be made and establish initial policies in as many areas as possible, including: The integration of ATC automation efforts; The proper balance between ATC at the scene and traffic flow management; The most efficient information flow and communication interfaces; The future utilization of the Global Navigation Satellite System (GNSS) and the roles it is expected to play; and The ingredients of an Airport Surface Traffic Management System.	September 1995
	Implement GPS-based Automated Dependent Surveillance (ADS) on the airport surface.	FY 1998
	Implement GPS-based ADS surveillance capabilities into en route and terminal automation systems.	FY 1998
	Initiate a demonstration of participatory separation TCAS/ Airborne Collision Avoidance System (ACAS) for in trail descent and wake vortex separation. [Participatory separation occurs when the pilots of two aircraft request the procedure to maintain separation of their aircraft using only their own onboard systems.]	FY 1996
- Accelerate the Approval of CAT II/III	Complete feasibility demonstration testing for CAT II/III precision approaches and landings.	FY 1995
DGPS Approaches	Develop and implement terminal instrument procedures criteria, procedures development standards, and flight inspection policy and standards for DGPS CAT II/III.	FY 1996
	FAA will formulate a policy on ILS/MLS/GPS in support of worldwide transition planning and will present to ICAO for Communications and Operations meeting.	March 1995
	Determine feasibility of GPS for CAT II and CAT III operations.	FY 1996

WORKSHOP #6: DEVEL	OPMENT OF FLIGHT OPERATING PROCEDURES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Standardization Is a Fundamental Ingredient for Safety in Flight Procedures		
Approach - Procedures That Affect Safety Should Be Standard Among All Carriers	Develop an NPRM requiring scheduled commuter air carriers operating aircraft with more than nine seats to conform to the same level of safety required of major air carriers.	March 1995
- Review Process and Requirements for Designated Special Qualification Airports	FAA/industry will review process and requirements for Designated Special Qualification Airports	FY 1996
- Emphasize Utilization Rather Than Underlying Technology in New Equipment Training	Transport Directorate Human Factors Task Force is ongoing.	
- Standardize Charting and Display Symbologies	Charting committee is actively engaged in standardizing symbology.	Ongoing
- Automated Weather Observation System (AWOS)/ Automated Surface Observing Systems (ASOS) Should Be Upgraded to Provide	FAA will investigate the feasibility of Workshop #2's recommendation to appoint a single senior level manager/office to expedite implementation and coordination of weather systems and services. [Note: Industry also recommends that, in the long run, National Weather Service (NWS) aviation functions be transferred to FAA.]	FY 1995
Standardized Weather Reporting Capabilities	Increase the capability of on-site weather information to improve forecast and terminal reporting by implementing ASOS.	FY 1996
	Provide further increase of the capability of on-site weather information to improve forecast and terminal reporting by further implementation of ASOS.	FY 1997
•	Complete transition plan for phasing-out human weather observers at ASOS sites. (The replacement of human weather observers will occur when adequate automated weather systems are installed and operational.)	FY 1998

WORKSHOP #6: DEVELO	OPMENT OF FLIGHT OPERATING PROCEDURES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue - Safety Considerations Need to Be Paramount in Procedures Development		
Approach - Trust Fund Should Be Used for Aviation System Improvements and Safety and Should Be Controlled by a Trust Fund Commission	[Industry strongly objects to diverting or withholding Trust Fund monies from aviation system improvement.] Administration policy determination necessary.	
- Establish a Voluntary Disclosure Program That Can't Be Exploited for Journalistic	An FAA policy change is in development. Implement the use of de-identified digital in-flight operational information to monitor aircraft status and operational events.	February 1995 FY 1997
Sensationalism	Initiate a process to use industry-collected data to identify systemic problems related to aircraft design and manufacture.	FY 1997
- Establish a Uniform Level of Safety for All Commercial Aviation	Develop an NPRM requiring scheduled commuter air carriers operating aircraft with more than nine seats to conform to the same level of safety required of major air carriers.	March 1995
- Establish Flight Safety Departments Within All Commercial Carriers	Air Transport Association (ATA)/ Regional Airline Association (RAA) will initiate correspondence to their members encouraging establishment of safety departments within their organizations.	February 1995
	Develop regulatory requirements to establish an independent safety department.	FY 1996
Issue - Appropriate Training for Utilization of New Technology		

WORKSHOP #6: DEVEL	OPMENT OF FLIGHT OPERATING PROCEDURES	
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Approach - Increased Use of Designees	Develop criteria for the certification of designees enabling them to develop instrument approach and departure procedures in accordance with existing FAA criteria.	FY 1996
- Refresher Training for Maintenance of Basic Flying Skills When Automation Fails	Develop simulator training criteria and incorporate them in Federal Aviation Regulation (FAR) Part 121 (Appendix H).	FY 1995
- Train to Reality	Develop simulator training criteria and incorporate them in FAR Part 121 (Appendix H).	FY 1995
- Improve Training for FAA Inspectors	Update Flight Standards Master Plan for inspector training.	Completed January 1995
	Develop comprehensive Training Development Process which will establish process for design, development and evaluation of FAA inspector training consistent with best practices of Instructional System Design (ISD).	FY 1996
Issue		
- Airport Surface	FAA will issue Revised Runway Incursion Plan	March 1995
Operations Need the Same Degree of Care and Scrutiny As	Define data link to support GPS-based ADS capability on the airport surface.	FY 1996
Inflight Operations	Establish standards for cockpit moving map displays to enhance situational awareness on the airport surface.	FY 1996
	Issue Request for Proposal (RFP) for Airport Surface Detection Equipment (ASDE-X) radars.	FY 1997
	Conduct full-scale operational demonstration of Airport Surface Traffic Automation (ASTA) surveillance and automation functionality on airport surface operations at selected airports, analyzing human factor elements therein.	FY 1996
	Implement data link for GPS-based ADS capability on the airport surface.	FY 1998
	Implement GPS-based ADS on the airport surface.	FY 1998

WORKSHOP #6: DEVELO	DPMENT OF FLIGHT OPERATING PROCEDURES			
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion		
Approach - Runway Friction Measurement Needs to Be Standardized and Accurately	An Aviation Rules Advisory Committee (ARAC) working group will submit plans for runway pavement maintenance criteria. (Industry has developed criteria for measuring and reporting runway friction.)	March 1995		
Reported	FAA will evaluate the recommendations from the FAA/Industry Winter Runway Friction Measurement and Reporting Working Group.	FY 1995		
- Standardize Airport Surface Features and Utilize New Technologies to	ce Features and functional requirements considering human factors data, in cooperation with airport operators and other nologies to ATC system users.			
Enhance Safety	Complete installation of new airport signs on all airports certified under FAR Part 139.	FY 1996		
	Implement GPS-based ADS on the airport surface.	FY 1998		
- Encourage Development and Use	Expand data link delivery of pre-departure clearances to 27 additional airports.	FY 1995		
of Data Link for Improved Communications	Establish data link system architecture and system implementation plan.	FY 1995		
	Conduct flight trials of data-link-based traffic and weather information services for general aviation.	FY 1995		
- Predetermined Taxi Routes Can Reduce Errors	Air Traffic will develop and refine standard taxi procedures and routes in coordination with Air Traffic Procedures Advisory Committee (ATPAC).	July 1995		
Issue - User / ATC Cooperation Needs to Be Enhanced to Maximize the Benefits From Existing and Emerging Technologies	Initiate a national airspace analysis to identify system inefficiencies.	FY 1995		

WORKSHOP #6: DEVELO	OPMENT OF FLIGHT OPERATING PROCEDURES	•
Safety Conference Issue	FAA/Industry Initiative	Initiative Completion
Issue (Cont'd)	Complete strategic definition of relation between Traffic Management planning responsibilities, human factor elements, and "real-time" ATC responsibilities. Make sure these agreements are fully reflected in ongoing programs and plans for ground and cockpit automation.	FY 1995
	FAA will accelerate the development of new ATC procedures (FAA Order 7100.11).	FY 1995
Approach - Encourage the Use of Data Link for Routine	Achieve agreement with user community on implementation of two-way data link.	FY 1995
Communications (Automatic Terminal Information Service (ATIS), Pre-departure Clearances (PDC), Etc.)	Establish data link system architecture and system implementation plan.	FY 1995
	Expand data link delivery of PDCs to 27 additional airports.	FY 1995
	Provide ATIS via data link at 60 airports.	FY 1996
	Conduct flight trials of data-link-based traffic and weather information services for general aviation.	FY 1995
	Complete definition of Data Link System to support DGPS and other Communication, Navigation, and Surveillance (CNS)/Air Traffic Management (ATM) operations. Achieve early approval of 1030 MHz for DGPS transmission (per draft Radio Technical Corporation of America (RTCA) report and industry endorsement).	FY 1996
- Establish a Mechanism for Increased Involvement of	Develop criteria for the certification of designees enabling them to develop instrument approach and departure procedures in accordance with existing FAA criteria.	FY 1996
Operators in the Development of Localized ATC Procedures	Air Traffic will place a great deal of emphasis on user involvement in procedures development and will hold regular and numerous regional listening sessions with users. Air Traffic, in consultation with primary users, accomplished development of FMS approaches in 1994. Additional sites are planned for 1995.	FY 1995

Safety Conference Issue	FAA/Industry Initiative	Initiative Completion	
Approach (cont'd) - Maximize the Use of Standard Instrument Departure (SID)/ Standard Terminal Arrival Route (STAR) Profiles	Incorporate dynamic user flight intention data in the Enhanced Traffic Management System (ETMS).	FY 1996	
Issue - TCAS Traffic Information Is Underutilized	Initiate a demonstration of participatory separation utilizing TCAS/ACAS for in trail descent and wake vortex separation. [Participatory separation occurs when the pilots of two aircraft request the procedure to maintain separation of their aircraft using only their own onboard systems.]	FY 1996	
Approach - Expand Requirement for Mode C Fitment	FAA will develop a tasking for ARAC to ascertain if current regulatory requirements are adequate.	FY 1995	
- Require All PART 121 Aircraft to Install and Operate TCAS II	FAA will develop a tasking for ARAC to ascertain if current regulatory requirements are adequate.	FY 1995	
- Require All Transport Category Aircraft Operating Under an Air Carrier Certificate to Install and Operate TCAS II	FAA will develop a tasking for ARAC to ascertain if current regulatory requirements are adequate.	FY 1995	
- Evaluate Other Shared Separation Responsibilities	Complete strategic definition of relation between Traffic Management planning responsibilities, human factor elements, and "real-time" ATC responsibilities. Make sure these agreements are fully reflected in ongoing programs and plans for ground and cockpit automation, to include the findings of the RTCA Free-Flight Report	FY 1995	



AAS Advanced Automation System

AC Advisory Circular

ACAS Airborne Collision Avoidance System

ADS Automated Dependent Surveillance

AIP Airport Improvement Program

ALPA Air Line Pilots Association

AMASS Airport Movement Area Safety System

APM Aircrew Program Manager

AQP Advanced Qualification Program

ARAC Aviation Rules Advisory Committee

ARPA Advanced Research Projects Agency

ARTCC Air Route Traffic Control Center

ASDE Airport Surface Detection Equipment

ASOS Automated Surface Observing Systems

ASRS Aviation Safety Reporting System

ASTA Airport Surface Traffic Automation

ATA Air Transport Association

ATC Air Traffic Control

ATCSCC Air Traffic Control System Control Center

ATIS Automatic Terminal Information Service

ATM Air Traffic Management

ATOPS Automatic Take-Off Performance System

ATPAC Air Traffic Procedures Advisory Committee

AWOS Automated Weather Observation System

CAT Category

CFIT Controlled Flight Into Terrain

CHI Computer-Human Interface

CNS Communications, Navigation, and Surveillance

CRM Crew Resource Management

CTAS Center TRACON Automation System

DFDR Digital Flight Data Recorder

DGPS Differential Global Positioning System

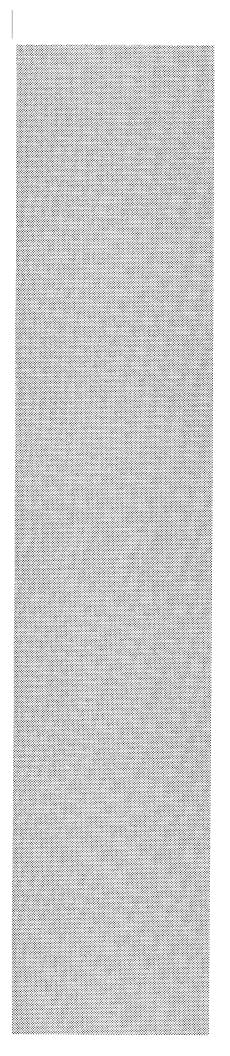
DLP Data Link Processor

DOD Department of Defense

DOT Department of Transportation

D-side Data-side

ETMS Enhanced Traffic Management System



FAR Federal Aviation Regulations

FMS Flight Management System

FOIA Freedom of Information Act

FOQA Flight Operations Quality Assurance

GNSS Global Navigation Satellite System

GPS Global Positioning System

GPWS Ground Proximity Warning System

IAM International Association of Machinists

ICAO International Civil Aviation Organization

ILS Instrument Landing System

ISD Instructional System Design

LLWAS Low Level Wind Shear Alert System

LNAV Longitudinal Navigation

LORAN-C Long Range Navigation

METAF Meteorological Terminal Aviation Weather Forecast

METAR Meteorological Aviation Routine Weather Report

MLS Microwave Landing System

MOPS Minimum Operational Performance Standards

NAPA National Association of Public Administration

NASA National Aeronautics and Space Administration

NASDAC National Aviation Safety Data Analysis Center

NPRM Notice of Proposed Rule Making

NWS National Weather Service

ODL Oceanic Data Link

PDC Predeparture Clearance

PTS Practical Test Standards

R-side Radar-side

RAA Regional Airline Association

RFP Request for Proposal

RII Required Inspection Item

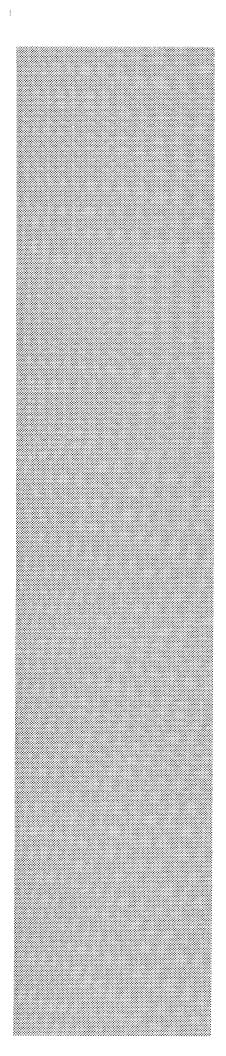
RVR Runway Visual Range

RTCA Radio Technical Corporation of America

SDR Service Difficulty Report

SID Standard Instrument Departure

STAR Standard Terminal Arrival Route



TCAS Traffic Alert and Collision Avoidance System

TMA Traffic Management Advisory

TRACON Terminal Radar Approach Control

VNAV Vertical Navigation